

Day 5



IMPLEMENTATION

- Risk Management
- Project Management (execution)
- Tender Evaluation
- Contractor/Contract Management
- Relationship/Stakeholder Management.

What project risks could there be?

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- Financial (exchange rates, budget over runs, time extension)
- Technical
- Contractual (poor contractual conditions)
- Environmental (including weather conditions)
- Sabotage (people and criminal)
- Communication to Stakeholders
- Scope changes
- All your eggs in one basket
- People (safety, adequate resources, unions, inductions)
- Commissioning (time, raw material, waste discharge)

Tender Evaluation



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- Price, terms and conditions
- Experience
- Provider financial stability
- Scope (identify the key aspects of the scope and categorise into critical and non-critical)
- Guarantees
- Work load of provider
- Do they understand why this project is important to your company
- General feeling (can be the deciding factor)

Considerations?

- Do you manage all the contractors or do you appoint a head contractor with sub-contractors?
- Understand implications of parcels of work
- Agree on communication/reporting plan

Who were the project stakeholders?

- Tailored communication plan for each group
- How frequent?
- What media?
- Are you informing or communicating?
- Make a single person responsible for this action.

What are the important aspects of project management?

Here use a very constrained definition of project management.

Focus on getting the project 'technically' completed.